Offeror's Name: Optimal Energy Inc.
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Task 1: Responsibilities Related to EERMC Oversight			
Labor Costs			
Subcontractor or Team Member Name and/or Job Title	Hourly Rate	Estimated Hours	Evaluated Price (Hourly Rate * Estimated Hours)
Mike Guerard Project Manager	Redacted	276	Redacted
Eric Belliveau Principal-in-Charge	Redacted	16	Redacted
Salil Gogte CEO, EcoMetric	Redacted	20	Redacted
Rachel Sholly Independent Consultant	Redacted	104	Redacted
Managing Consultants	Redacted	46	Redacted
Senior Consultants	Redacted	20	Redacted
Consultants	Redacted	148	Redacted
Analysts	Redacted	268	Redacted
Additional expenses that are not included in hourly rate			
Description of Expense			Price
Hourly rates are all-inclusive; there are no additional expenses for travel or other costs.			
Total Task Price:			<u>\$155,176</u>

HOURLY RATES AND EVALUATED PRICES (IN RED) ARE CONFIDENTIAL

Offeror's Name:	Optimal Energy Inc.
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Task 2: Responsibilities Related to the Development of Work Products and Representation

of the EERMC

Senior Consultants

Consultants

Analysts

Labor Costs			
Subcontractor or Team Member Name and/or Job Title	Hourly Rate	Estimated Hours	Evaluated Price (Hourly Rate * Estimated Hours)
Mike Guerard Project Manager	Redacted	76	Redacted
Eric Belliveau Principal-in-Charge	Redacted	16	Redacted
Salil Gogte CEO, EcoMetric	Redacted	20	Redacted
Rachel Sholly Independent Consultant	Redacted	80	Redacted
Managing Consultants	Redacted	16	Redacted

92

168

180

Redacted

Redacted

Redacted

Redacted

Redacted

Redacted

Redacted

Redacted

#### 160 Interns Additional expenses that are not included in hourly rate Description of Expense Price Hourly rates are all-inclusive; there are no additional expenses for travel or other costs. **Total Task Price:** \$117,612

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Offeror's Name:	Optimal Energy Inc.
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Design and Delivery			
Labor Costs			
Subcontractor or Team Member Name and/or Job Title	Hourly Rate	Estimated Hours	Evaluated Price (Hourly Rate * Estimated Hours)
Mike Guerard Project Manager	Redacted	216	Redacted
Eric Belliveau Principal-in-Charge	Redacted	40	Redacted
Salil Gogte CEO, EcoMetric	Redacted	16	Redacted
Rachel Sholly Independent Consultant	Redacted	73	Redacted
Managing Consultants	Redacted	90	Redacted
Senior Consultants	Redacted	320	Redacted
Consultants	Redacted	368	Redacted
Senior Engineers	Redacted	32	Redacted
Analysts	Redacted	196	Redacted
Interns	Redacted	260	Redacted
Additional expenses that are not included in hourly rate			
Description of Expense			Price
Hourly rates are all-inclusive; there are no additional expenses for travel or other costs.			
Total Task Price:		\$256,263	

 $\begin{array}{c} \text{HOURLY RATES AND EVALUATED PRICES} \\ \text{(IN RED) ARE CONFIDENTIAL} \end{array}$ 

Offeror's Name:	Optimal Energy Inc.
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Task 4: Responsibilities Related to Advancing Integrated Approaches and Addressing Emerging Issues				
	Labor Costs			
Subcontractor or Team Member Name and/or Job Title	Hourly Rate	Estimated Hours	Evaluated Price (Hourly Rate * Estimated Hours)	
Mike Guerard Project Manager	Redacted	84	Redacted	
Eric Belliveau Principal-in-Charge	Redacted	44	Redacted	
Philip Mosenthal Partner	Redacted	20	Redacted	
Salil Gogte CEO, EcoMetric,	Redacted	16	Redacted	
Rachel Sholly Independent Consultant	Redacted	70	Redacted	
Managing Consultants	Redacted	52	Redacted	
Senior Consultants	Redacted	104	Redacted	
Consultants	Redacted	56	Redacted	
Senior Engineers	Redacted	32	Redacted	
Analysts	Redacted	30	Redacted	
Interns	Redacted	210	Redacted	
Additional expenses that are not included in hourly rate				
Description of Expense			Price	
Hourly rates are all-inclusive; there are no additional expenses for travel or other costs.				
Total Task Price:			<u>\$102,266</u>	

HOURLY RATES AND EVALUATED PRICES (IN RED) ARE CONFIDENTIAL

# Cost Proposal - All-Inclusive Price and Signature Page

Offeror's Name: Optimal Energy Inc.
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One All-Inclusive Price. This number represents the sum of all total task prices and any other costs and expenses charged to EERMC.

All-Inclusive Price: \$631,317

Evi Billiman Signature of Authorized Person	10/28/2020 Date
Eric Belliveau, Vice President Printed Name, Title	