

2025 Annual Plan - Second Draft

Consultant Team Presentation

Date: August 15, 2024

Outline



Process Update & Overview

Portfolio Review

Sector Review

Council Discussion

Council Discussion



Process Update & Overview

2025 Plan Second Draft - Materials



The Company shared the 2025 Annual Plan Second Draft on August 5th

- Narrative
- BC Models

Comments on the Second Draft are due August 23rd

Component	First Draft	Second Draft
2025 Annual Plan Main Text	V	V
Attachment 1 – Residential & Income Eligible Programs	V	V
Attachment 2 – Commercial & Industrial Programs	V	V
Attachment 3 – Evaluation, Measurement, and Verification	V	V
Attachment 4 – Rhode Island Cost Test	V	V
Attachment 5 – Electric Tables	×	V
Attachment 6 – Gas Tables	×	V
Attachment 7 – Rate and Bill Impacts	×	
Attachment 8 – Demonstrations, Pilots, and Assessments	V	V
Attachment 9 – Cross Program Summary	×	V
Attachment 10 – Definitions	×	V
Attachment 11 – Equity Working Group Report	×	V

2025 Plan Second Draft – Review Process



Qualitative

- Reviewing redlines and responses to C-Team comments provided on materials received in first draft
- Assessing responsiveness and flagging areas for further refinement
- Reviewing materials that were not received in first draft

Quantitative

- Updating analyses to compare key metrics and inputs to first draft sector, program, and measure level
- Reviewing and assessing responsiveness for data related questions submitted on first draft
- Technical Reference Manual and Benefit Cost Model Comparison
- Continuing work on jurisdictional comparison of key inputs

2025 Plan Second Draft – Review Process



C-Team submitted 346 comments on the First Draft Narrative and 51 data-related comments and questions

RIE reviewed and provided responses to virtually all comments on First Draft Narrative

- Comprehensive responses and corresponding edits
- Some comments were "Noted"
- Suggestions to be taken up in future plan cycles

RIE provided responses to all data-related comments/questions

- Mostly comprehensive responses
- Some require updates in future BCR models and/or still need to be addressed

Follow-ups to Areas Flagged on First Draft



Concerns highlighted on First Draft about level of completeness have largely been addressed

- Most previously missing sections in Main Text and Attachments have been drafted
- Consistency between sector sections in Main Text has been improved

Justification framework represents significant improvement over First Draft

High-level summary has been transformed into a comprehensive section

Rate and Bill Impacts

Major shift from "Rate and Bill Impacts" to simplified "Bill Impacts" remains a concern

Improvements to Equity content in Plan

- More detail on focus areas, including a structure to tie in recommendations from the Equity Working Group (EWG)
- First Draft of EWG Report provided on August 14th

2025 Plan Second Draft - TRM Review



The C-Team developed an analysis mapping the Plan Benefit-Cost (BC) Models to the Technical Reference Manual (TRM) Database

Confirm the accuracy of measure-level impact factors in the BC Models

RI Energy indicated that discrepancies in electric lighting measure life inputs were intentional, but BC Model values were accurate

Schedule for continued TRM review and updates

- August 16th: Second Draft TRM Database that addresses comments on First Draft and includes updated inputs
- September 6th: Proposed Final TRM Database that includes updates from completed RI evaluation studies
- October 18th: Final TRM Database

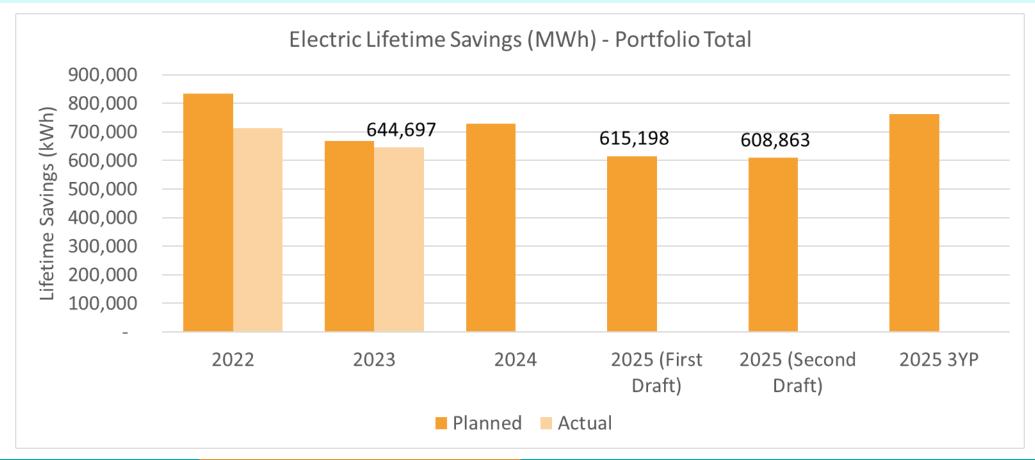


Portfolio Review

Electric Portfolio Lifetime Savings



608,863 lifetime MWh planned in the Second Draft 2025 Annual Plan, which represents a 1% decrease from the First Draft and 6% decrease from 2023 Actuals.



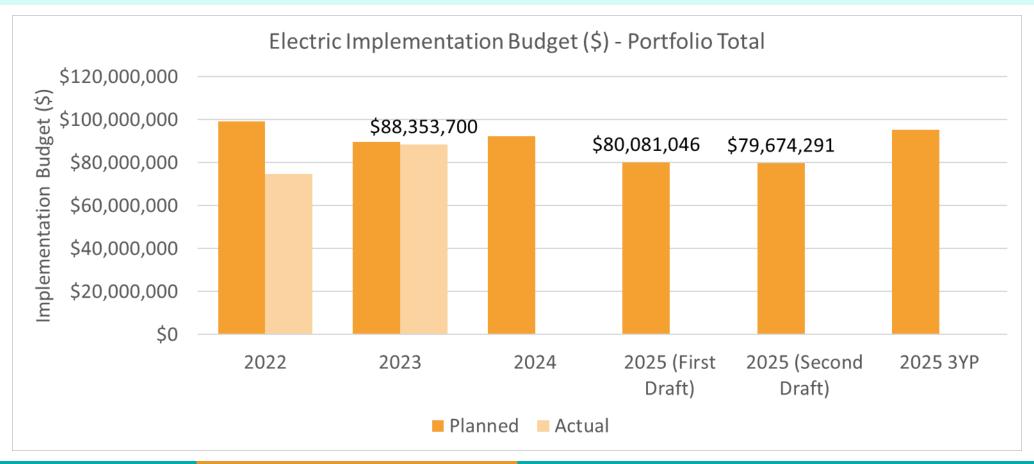
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Council Discussion

Electric Portfolio Implementation Budget



\$79,674,291 planned implementation budget in the Second Draft 2025 Annual Plan, a 1% decrease from the First Draft and 10% decrease from 2023 Actuals.

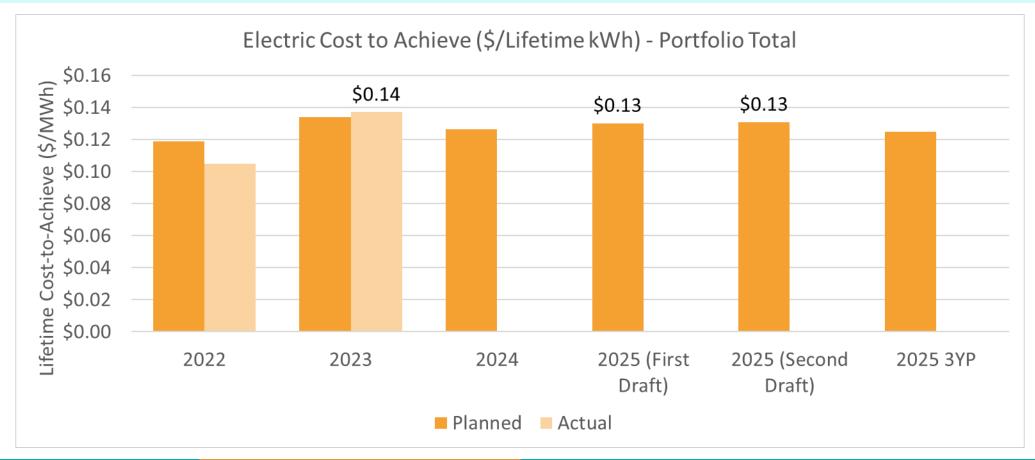


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Electric Portfolio Lifetime Cost-to-Achieve



\$0.13 per lifetime kWh in the Second Draft 2025 Annual Plan, which is consistent with the First Draft and 2023 Actuals.

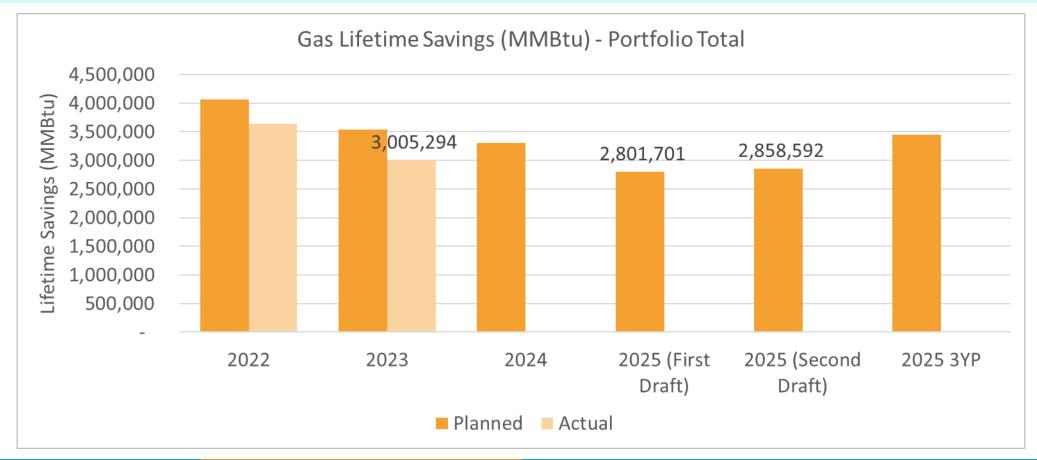


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Gas Portfolio Lifetime Savings



2,858,592 lifetime MMBtu planned in the Second Draft 2025 Annual Plan, which represents a 2% increase from the First Draft and 5% decrease from 2023 Actuals.



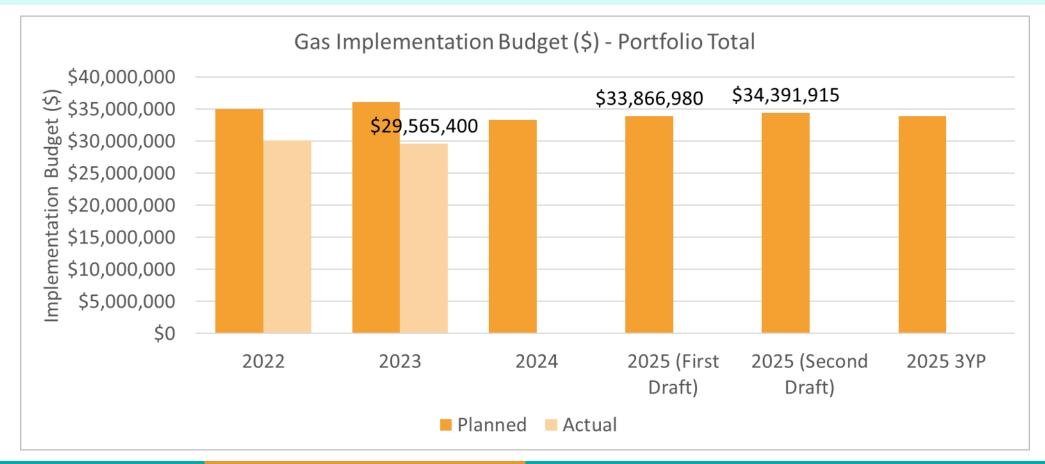
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Council Discussion

Gas Portfolio Implementation Budget



\$34,391,915 planned implementation budget in the Second Draft 2025 Annual Plan, a 2% increase from the First Draft and 16% increase from 2023 Actuals.

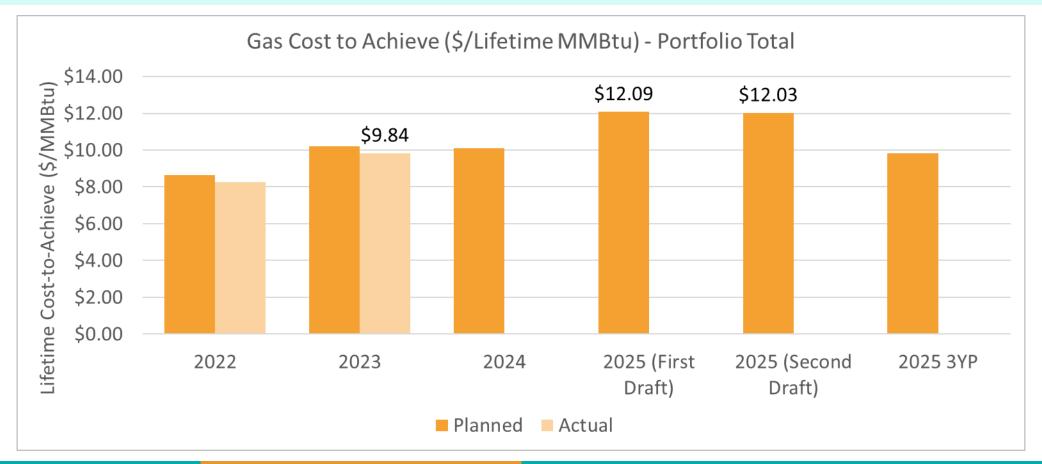


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Gas Portfolio Lifetime Cost-to-Achieve



\$12.03 per lifetime MMBtu in the Second Draft 2025 Annual Plan, less than 1% decrease from the First Draft and 22% increase from 2023 Actuals.



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Sector Review

Income Eligible & Multifamily



Some improvements to program strategies for addressing Income Eligible performance

- Shifting clerical work off auditors plate to allow more audits to be conducted in less time
- Partnering with local healthcare networks for customer referrals

Multifamily updates indicate several areas Company is exploring to improve program design

Research, marketing campaigns, outreach and engagement

Residential



Moderate Income

- Still considering 100% incentive for 60-80% Area Median Income, with some additional detail provided in Plan
- Many important details are still being developed, including the final modeling approach and qualifying process

Pre-Weatherization Barriers

- Company's application to secure \$3M of outside funding unsuccessful
- Company signaling need from outside actors to enable and fund this work
- Commitment to begin reporting barrier data in quarterly reports

Residential – The Numbers



Little movement on energy savings goals from 1st Draft

Electric HVAC Lifetime Savings down ~6%

Fewer planned quantities of heat pumps

Gas HVAC Lifetime Savings up ~2%

- Significant increase in planned WiFi Thermostats savings
- Notable reduction in savings from gas hot water heating equipment

Gas Income Eligible Multifamily Savings up over 60%

- More in line with recent actuals and higher than 2024 Plan
- Resulting from custom heating projects

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Commercial & Industrial Narrative Highlights



Elimination of claimable savings for new-construction or replace-on-failure lighting projects

Exceptions include controls and "standard-efficiency" LED conversions.

Initial electric billing analysis suggests upwards of 8% of C&I customers use electric-resistance heating

 The Plan includes language about targeting these customers with heat pumps and envelope measures

IECC 2024 impacts are most likely to impact upstream HVAC and Food Service measures, but new measures will offset some impacts

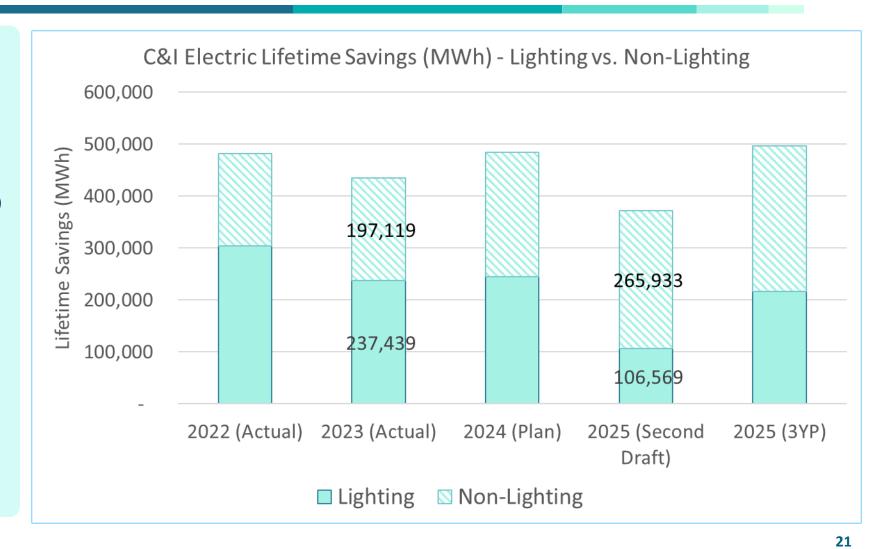
Company intends to lay the groundwork for advanced-metering functionality (AMF) in 2025

Commercial & Industrial Highlights - Electric



Second Draft 2025
Plan has 14%
decrease in planned
lifetime electric
savings compared to
2023 actuals

35% increase in planned lifetime savings from non-lighting measures

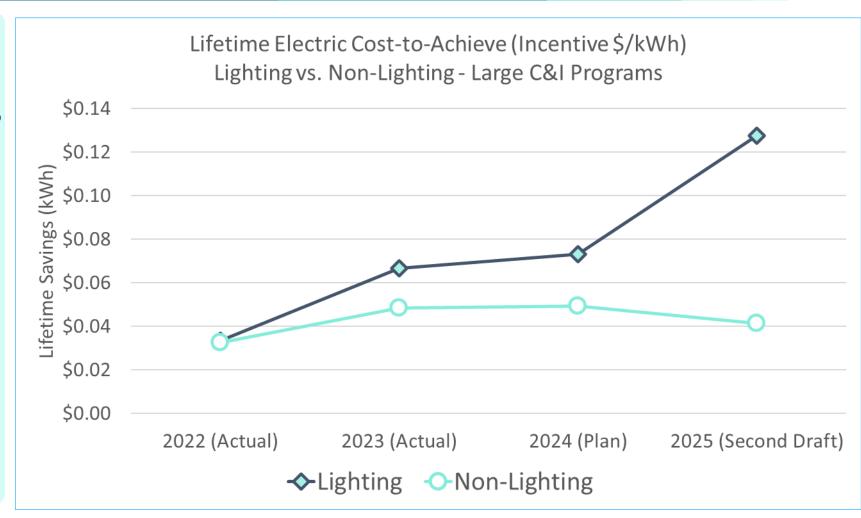


Commercial & Industrial Highlights - Electric



Significant shift in 2025 measure mix due to continued loss of low-cost lighting savings

13% increase in incentive \$ per lifetime kWh compared to 2023 actuals

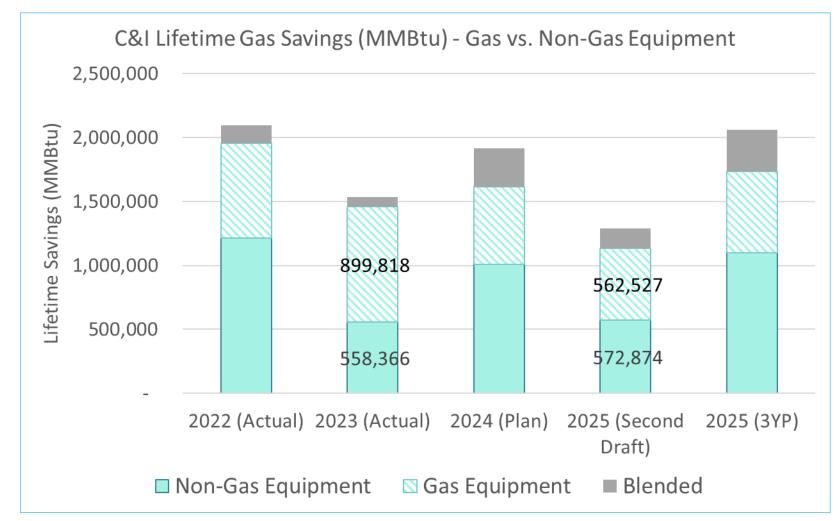


Commercial & Industrial Highlights - Gas



16% decrease in planned lifetime gas savings compared to 2023 actuals

2025 savings distribution places greater importance on custom pathway

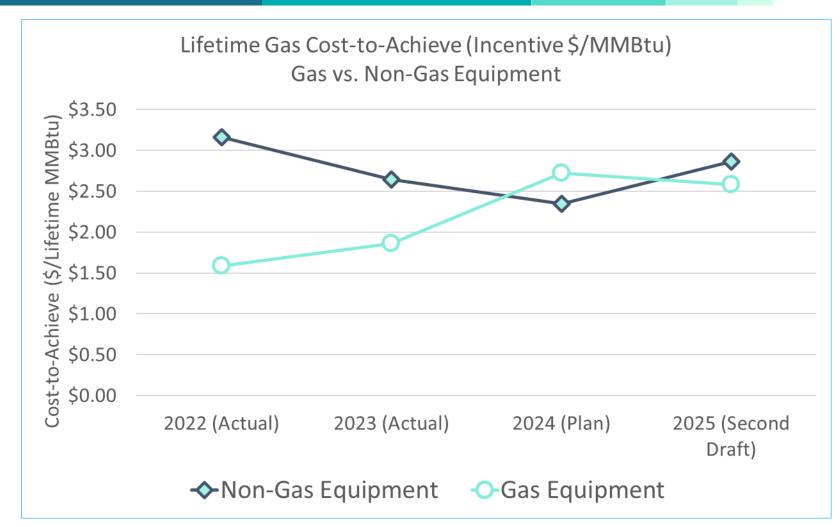


Commercial & Industrial Highlights - Gas



Greater share of incentives for nongas equipment than gas equipment

Cost-to-achieve for gas equipment will continue to rise as baselines improve





Council Discussion

Council Member Discussion







Appendix

Electric Lifetime MWhs



LIFETIME MWhs

f 2025 rtfolio	
9%	Sr
24%	La
29%	Ľ
61%	Ö
8%	In
2%	In
9%	I
3%	R
17%	R
3%	Ei
1%	Ei
4%	Ŧ
3%	R
29%	R
39%	R
100%	P

Program	2025 Annual Plan (Second Draft)
Small Business Direct Install	53,122
Large C&I New Construction	144,896
Large C&I Retrofit	174,485
C&I Total	372,503
Income Eligible Single Family	46,933
Income Eligible Multifamily	10,870
Income Eligible Total	57,803
Residential New Construction	17,174
Residential HVAC	100,654
EnergyWise Single Family	16,940
EnergyWise Multifamily	5,382
Home Energy Reports	22,063
Residential Consumer Products	16,345
Residential Total	178,557
Residential & Income Eligible Total	236,360
Portfolio Total	608,863

2025 Annual Plan (Second Draft) Compared to 2023 Actuals		
5,280	11%	
17,920	14%	
-85,255	-33%	
-62,055	-14%	
12,462	36%	
4,241	64%	
16,703	41%	
6,850	66%	
1,957	2%	
1,344	9%	
1,916	55%	
-3,869	-15%	
1,321	9%	
9,518	6%	
26,221	12%	
-35,834	-6%	

2025 Annual Plan (Second			
Draft) Compared to 2024			
Annual Plan			
-6,751	-11%		
-36,460	-20%		
-68,030	-28%		
-111,242	-23%		
10,092	27%		
-7,647	-41%		
2,445	4%		
1,270	8%		
-12,095	-11%		
1,949	13%		
-2,741	-34%		
-1,296	-6%		
1,022	7%		
-11,890	-6%		
-9,445	-4%		
-120,687	-17%		

-10,207 -16% -45,122 -24%
·
-69,392 -28%
-124,721 -25%
-38 0%
-2,565 -19%
-2,603 -4%
0 0%
-23,929 -19%
1,029 6%
-1,738 -24%
-1,296 -6%
545 3%
-25,389 -12%
-27,991 -11%
-152,712 -20%

2025 Annual Plan (Second Draft) Compared to 2025 Annual Plan (First Draft)			
-169	0%		
160	0%		
0	0%		
-9	0%		
0	0%		
0	0%		
0	0%		
0	0%		
-6,330	-6%		
0	0%		
4	0%		
0	0%		
0	0%		
-6,326	-3%		
-6,326	-3%		
-6,335	-1%		

Electric Budget



% of 2 Portfo	
	9%
	8%
	25%
	0%
	0%
	0%
-	0%
	43%
	15%
	3%
	0%
	18%
	2%
	8%
	15%
	1%
	3%
	3%
	0%
	0%
	0%
	0%
	0%
	32%
	50%
	1%
	2%
	5%
	7%
	00%

IMPLEMENTATION BUDGET			
Program	2025 Annual Plan (Second Draft)	2025 Annual (Second Dra Compared to Actuals	aft)
Small Business Direct Install	\$7,410,826	\$2,008,526	37%
Large C&I New Construction	\$6,685,506	-\$281,594	-4%
Large C&I Retrofit	\$19,940,800	-\$6,842,400	-26%
C&I Financing	\$0	-\$2,000,000	-100%
Community Based Initiatives - C&I	\$59,174	\$45,174	323%
Commercial Pilots	\$0	\$0	
Commercial Workforce Development	\$0	-\$9,300	-100%
C&I Total	\$34,096,306	-\$7,079,594	-17%
Income Eligible Single Family	\$11,967,228	-\$1,157,572	-9%
Income Eligible Multifamily	\$2,281,736	\$568,236	33%
Income Eligible Workforce Development	\$0	\$0	
Income Eligible Total	\$14,248,964	-\$589,336	-4%
Residential New Construction	\$1,645,001	\$639,501	64%
Residential HVAC	\$6,332,744	\$1,151,244	22%
EnergyWise Single Family	\$11,903,060	-\$3,763,740	-24%
EnergyWise Multifamily	\$945,874	\$100,174	12%
Home Energy Reports	\$2,310,542	\$24,942	1%
Residential Consumer Products	\$2,137,282	\$323,682	18%
Energy Efficiency Education	\$0	\$0	
Comprehensive Marketing - Residential	\$334,450	-\$2,950	-1%
Community Based Initiatives - Residential	\$143,585	\$143,585	
Residential Pilots	\$0	\$0	
Residential Workforce Development	\$0	\$0	
Residential Total	\$25,752,539	-\$1,383,561	-5%
Residential & Income Eligible Total	\$40,001,502	-\$1,972,898	-5%
EERMC	\$677,953	\$103,453	18%
OER	\$1,216,122	\$324,722	36%
Rhode Island Infrastructure Bank	\$3,682,408	-\$55,092	-1%
Regulatory Total	\$5,576,483	\$373,083	7%
Portfolio Total	\$79,674,291	-\$8,679,409	-10%

2025 Annual Plan Second Draft) Compared to 2024 Annual Plan		2025 Annual Pl (Second Draft Compared to 20 Three-Year Pla	t) 025
-\$789,106	-10%	-\$1,163,324	-14%
-\$2,541,666	-28%	-\$3,059,558	-31%
-\$2,857,058	-13%	-\$3,574,424	-15%
\$0		\$0	
\$1,260	2%	-\$288	0%
\$0		\$0	
-\$74,900	-100%	-\$74,900	-100%
-\$6,261,470	-16%	-\$7,872,494	-19%
-\$270,149	-2%	-\$1,146,926	-9%
-\$1,502,450	-40%	-\$386,276	-14%
\$0		\$0	
-\$1,772,598	-11%	-\$1,533,202	-10%
\$332,275	25%	\$146,235	10%
-\$237,930	-4%	-\$749,513	-11%
-\$4,374,607	-27%	-\$5,119,572	-30%
-\$346,026	-27%	-\$249,684	-21%
\$187,278	9%	\$188,438	9%
\$149,857	8%	\$103,733	5%
\$0		\$0	
\$7,944	2%	-\$1,804	-1%
\$4,183	3%	\$0	0%
\$0		\$0	
\$0		\$0	
-\$4,277,026	-14%	-\$5,682,167	-18%
-\$6,049,624	-13%	-\$7,215,369	-15%
\$32,841	5%	\$32,841	5%
-\$171,615	-12%	-\$419,946	-26%
-\$55,092	-1%	-\$55,092	-1%
-\$193,866	-3%	-\$442,197	-7%
-\$12,504,960	-14%	-\$15,530,060	-16%

2025 Annual Plan (Second Draft) Compared to 2025 Annual Plan (First Draft)		
-\$315,829	-4%	
-\$275,527	-4%	
\$48,388	0%	
\$0		
\$0	0%	
\$0		
\$0		
-\$542,968	-2%	
-\$4,721	0%	
-\$13,219	-1%	
\$0		
-\$17,940	0%	
\$13,581	1%	
-\$68,323	-1%	
\$70,893	1%	
\$9,895	1%	
-\$26,900	-1%	
\$222,569	12%	
\$0		
\$0	0%	
\$0	0%	
\$0		
\$0		
\$221,715	1%	
\$203,775	1%	
\$0	0%	
-\$67,562	-5%	
\$0	0%	
-\$67,562	-1%	
-\$406,755	-1%	

Electric Lifetime Cost to Achieve (\$/kWh)



\$/LIFETIME kWh

Program	2025 Annual Plan (Second Draft)
Small Business Direct Install	\$0.14
Large C&I New Construction	\$0.05
Large C&I Retrofit	\$0.11
C&I Total	\$0.09
Income Eligible Single Family	\$0.25
Income Eligible Multifamily	\$0.21
Income Eligible Total	\$0.25
Residential New Construction	\$0.10
Residential HVAC	\$0.06
EnergyWise Single Family	\$0.70
EnergyWise Multifamily	\$0.18
Home Energy Reports	\$0.10
Residential Consumer Products	\$0.13
Residential Total	\$0.14
Residential & Income Eligible Total	\$0.17
Portfolio Total	\$0.13

2025 Annual Plan (Second Draft) Compared to 2023 Actuals			
\$0.03	24%		
-\$0.01	-16%		
\$0.01	11%		
\$0.00	-3%		
-\$0.13	-33%		
-\$0.05	-19%		
-\$0.11	-32%		
\$0.00	-2%		
\$0.01	20%		
-\$0.30	-30%		
-\$0.07	-28%		
\$0.02	19%		
\$0.01	8%		
-\$0.02	-10%		
-\$0.03	-15%		
-\$0.01	-5%		

2025 Annual Plan (Second Draft) Compared to 2024 Annual Plan			
\$0.00	2%		
\$0.00	-9%		
\$0.02	22%		
\$0.01	10%		
-\$0.08	-23%		
\$0.01	3%		
-\$0.04	-15%		
\$0.01	16%		
\$0.00	8%		
-\$0.38	-35%		
\$0.02	11%		
\$0.01	15%		
\$0.00	1%		
-\$0.01	-9%		
-\$0.02	-10%		
\$0.00	4%		

2025 Annual Plan (Second Draft) Compared to 2025 Three-Year Plan		
\$0.00	3%	
-\$0.01	-10%	
\$0.02	19%	
\$0.01	8%	
-\$0.02	-9%	
\$0.01	6%	
-\$0.01	-6%	
\$0.01	10%	
\$0.01	11%	
-\$0.37	-34%	
\$0.01	5%	
\$0.01	15%	
\$0.00	2%	
-\$0.01	-6%	
-\$0.01	-5%	
\$0.01	5%	

2025 Annua	al Plan
(Second D	raft)
Compared t	o 2025
Annual Plar	n (First
Draft)	
-\$0.01	-4%
\$0.00	-4%
\$0.00	0%
\$0.00	-2%
\$0.00	0%
\$0.00	-1%
\$0.00	0%
\$0.00	1%
\$0.00	5%
\$0.00	1%
\$0.00	1%
\$0.00	-1%
\$0.01	12%
\$0.01	4%
\$0.01	3%
\$0.00	1%

Gas Lifetime MMBtus



LIFETIME MMBtus

% of Port		
	18%	
	21%	
	4%	
	2%	
	45%	
	4%	
	7%	
	11%	
	13%	
	22%	
	3%	
	3%	
	3%	
	44%	
	55%	
	100%	

Program	2025 Annual Plan (Second Draft)
Large C&I New Construction	518,331
Large C&I Retrofit	601,882
Small Business Direct Install	108,406
C&I Multifamily	62,484
C&I Total	1,291,103
Income Eligible Single Family	121,326
Income Eligible Multifamily	199,410
Income Eligible Total	320,736
Residential HVAC	381,182
EnergyWise Single Family	638,879
EnergyWise Multifamily	75,131
Home Energy Reports	77,320
Residential New Construction	74,240
Residential Total	1,246,753
Residential & Income Eligible Total	1,567,489
Portfolio Total	2,858,592

2025 Annual Plan (Second Draft) Compared to 2023 Actuals			
-170,971	-25%		
-90,090	-13%		
25,449	31%		
-6,475	-9%		
-242,087	-16%		
-6,496	-5%		
4,481	2%		
-2,015	-1%		
-51,965	-12%		
114,213	22%		
47,202	169%		
-28,988	-27%		
16,937	30%		
97,400	8%		
95,385	6%		
-146,702	-5%		

2025 Annual Plan		
(Second Draft)		
Compared to	2024	
Annual Pla	n	
-139,229	-21%	
-473,285	-44%	
-10,249	-9%	
-3,124	-5%	
-625,888	-33%	
0	0%	
33,254	20%	
33,254	12%	
161,884	74%	
25,236	4%	
-29,108	-28%	
-8,343	-10%	
913	1%	
150,581	14%	
183,836	13%	
-442,052	-13%	

2025 Annual Plan Draft) Compared Three-Year P	to 2025
-184,690	-26%
-577,215	-49%
-10,249	-9%
1,693	3%
-770,462	-37%
0	0%
39,029	24%
39,029	14%
176,740	86%
0	0%
-24,522	-25%
-8,343	-10%
0	0%
143,875	13%
182,903	13%
-587,559	-17%

2025 Annual Plan (Second Draft) Compared to 2025 Annual Plan (First Draft)			
-31,311	-6%		
0	0%		
0	0%		
0	0%		
-31,311	-2%		
0	0%		
79,020	66%		
79,020	33%		
9,182	2%		
0	0%		
0	0%		
0	0%		
0	0%		
9,182	1%		
88,202	6%		
56,891	2%		

Gas Budget



IMPL	.EM	ENT	ATION	BUD	GET
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% of 2025 Portfolio	Program	2025 Annual Plan (Second Draft)
4%	Large C&I New Construction	\$1,374,061
12%	Large C&I Retrofit	\$4,025,328
2%	Small Business Direct Install	\$599,766
3%	C&I Multifamily	\$861,566
0%	Comprehensive Marketing - Commercial and Industrial	\$0
0%	Commercial Pilots	\$0
0%	Finance Costs	\$0
0%	Community Based Initiatives - C&I	\$19,642
4%	Rhode Island Infrastructure Bank	\$1,317,592
0%	Commercial Workforce Development	\$0
24%	C&I Total	\$8,197,955
13%	Income Eligible Single Family	\$4,625,747
10%	Income Eligible Multifamily	\$3,450,983
0%	Income Eligible Workforce Development	\$0
23%	Income Eligible Total	\$8,076,730
7%	Residential HVAC	\$2,332,246
37%	EnergyWise Single Family	\$12,868,539
2%	EnergyWise Multifamily	\$854,706
1%	Home Energy Reports	\$388,733
2%	Residential New Construction	\$659,710
0%	Comprehensive Marketing - Residential	\$85,000
0%	Residential Pilots	\$0
0%	Community Based Initiatives - Residential	\$47,862
0%	Residential Workforce Development	\$0
50%	Residential Total	\$17,236,797
74%	Residential & Income Eligible Total	\$25,313,527
1%	EERMC	\$363,497
2%	OER	\$516,937
3%	Regulatory Total	\$880,434
100%	Portfolio Total	\$34,391,915

2025 Annual Plan (Second Draft) Compared to 2023 Actuals		2025 Annual Plan (Second Draft) Compared to 2024 Annual Plan		2025 Annual Plan (Second Draft) Compared to 2025 Three-Year Plan		2025 Annual Plan (Second Draft) Compared to 2025 Annual Plan (First Draft)	
-\$2,538,439	-65%	-\$862,315	-39%	-\$958,273	-41%	-\$67,582	-5%
\$1,366,928	51%	-\$451,202	-10%	-\$644,374	-14%	-\$1,066	0%
\$291,466	95%	-\$157,577	-21%	-\$164,183	-21%	-\$19,268	-3%
\$179,566	26%	-\$18,255	-2%	\$33,848	4%	\$142	0%
\$0		\$0		\$0		\$0	
-\$64,100	-100%	\$0		\$0		\$0	
\$0		\$0		\$0		\$0	
\$11,842	152%	\$15,943	431%	\$15,893	424%	\$0	0%
\$55,092	4%	\$55,092	4%	\$55,092	4%	\$0	0%
-\$3,600	-100%	-\$32,100	-100%	-\$32,100	-100%	\$0	
-\$701,245	-8%	-\$1,450,413	-15%	-\$1,694,097	-17%	-\$87,774	-1%
\$186,347	4%	\$116,328	3%	\$8,446	0%	-\$1,987	0%
\$534,683	18%	\$374,471	12%	\$418,311	14%	\$545,039	19%
\$0		\$0		\$0		\$0	
\$721,030	10%	\$490,799	6%	\$426,757	6%	\$543,052	7%
-\$548,954	-19%	\$816,147	54%	\$929,982	66%	\$40,936	2%
\$5,045,639	64%	\$1,784,213	16%	\$1,360,891	12%	\$31,524	0%
\$415,106	94%	-\$584,989	-41%	-\$523,570	-38%	-\$544	0%
\$10,233	3%	\$33,832	10%	\$33,961	10%	-\$4,494	-1%
-\$77,990	-11%	\$79,859	14%	\$42,768	7%	\$30,717	5%
\$13,400	19%	\$5,330	7%	\$2,942	4%	\$0	0%
\$0		\$0		\$0		\$0	
\$47,862		\$1,395	3%	\$0	0%	\$0	0%
\$0		\$0		\$0		\$0	
\$4,905,297	40%	\$2,135,787	14%	\$1,846,974	12%	\$98,139	1%
\$5,626,327	29%	\$2,626,586	12%	\$2,273,730	10%	\$641,192	3%
-\$20,203	-5%	\$17,609	5%	\$17,609	5%	\$0	0%
-\$78,363	-13%	-\$125,900	-20%	-\$111,808	-18%	-\$28,482	-5%
-\$98,566	-10%	-\$108,291	-11%	-\$94,200	-10%	-\$28,482	-3%
\$4,826,515	16%	\$1,067,882	3%	\$485,434	1%	\$524,935	2%

Gas Lifetime Cost to Achieve (\$/MMBtu)



\$/LIFETIME MMBtu

Program	2025 Annual Plan (Second Draft)
Large C&I New Construction	\$2.65
Large C&I Retrofit	\$6.69
Small Business Direct Install	\$5.53
C&I Multifamily	\$13.79
C&I Total	\$6.35
Income Eligible Single Family	\$38.13
Income Eligible Multifamily	\$17.31
Income Eligible Total	\$25.18
Residential HVAC	\$6.12
EnergyWise Single Family	\$20.14
EnergyWise Multifamily	\$11.38
Home Energy Reports	\$5.03
Residential New Construction	\$8.89
Residential Total	\$13.83
Residential & Income Eligible Total	\$16.15
Portfolio Total	\$12.03

2025 Annual Plan (Second Draft) Compared to 2023 Actuals		
-\$3.03	-53%	
\$2.85	74%	
\$1.82	49%	
\$3.90	39%	
\$0.55	9%	
\$3.40	10%	
\$2.35	16%	
\$2.39	10%	
-\$0.53	-8%	
\$5.23	35%	
-\$4.36	-28%	
\$1.47	41%	
-\$3.99	-31%	
\$3.10	29%	
\$2.78	21%	
\$2.19	22%	

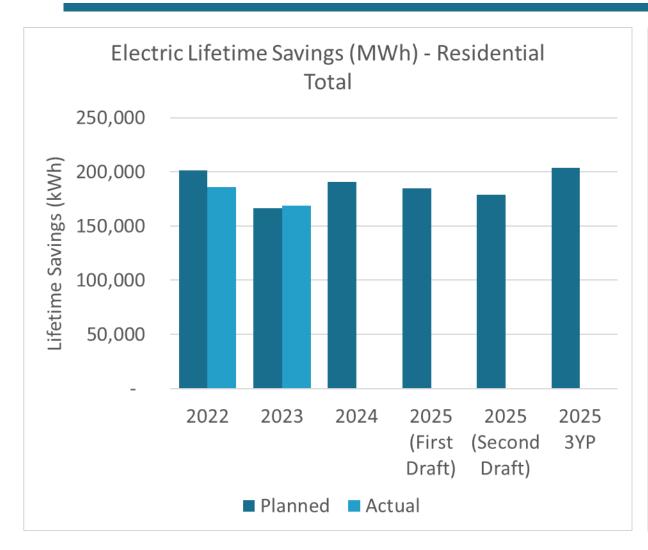
2025 Annual				
Plan (Second				
Draft) Compared				
to 2024 Annual				
Plan				
-\$0.75	-22%			
\$2.52	61%			
-\$0.85	-13%			
\$0.38	3%			
\$1.32	26%			
\$0.96	3%			
-\$1.21	-7%			
-\$1.21	-5%			
-\$0.79	-11%			
\$2.08	12%			
-\$2.44	-18%			
\$0.88	21%			
\$0.98	12%			
\$0.05	0%			
-\$0.25	-2%			
\$1.93	19%			

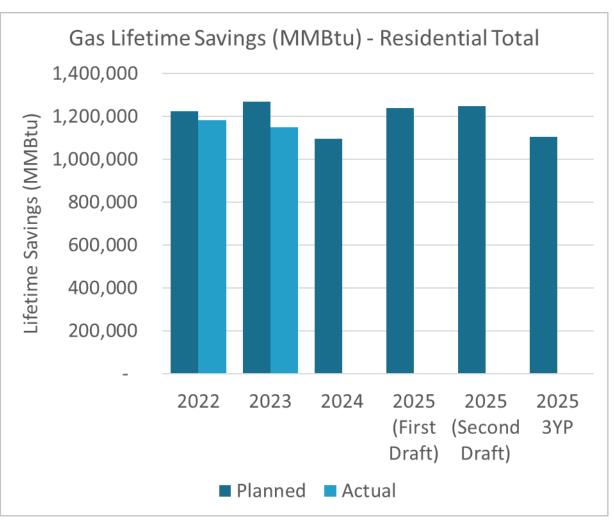
2025 Annu	2025 Annual Plan		
(Second Draft)			
Compared to			
2025 Three-Year			
Plan			
-\$0.67	-20%		
\$2.73	69%		
-\$0.91	-14%		
\$0.17	1%		
\$1.55	32%		
\$0.07	0%		
-\$1.60	-8%		
-\$1.97	-7%		
-\$0.74	-11%		
\$2.13	12%		
-\$2.45	-18%		
\$0.89	21%		
\$0.58	7%		
-\$0.13	-1%		
-\$0.49	-3%		
\$2.19	22%		

ı			
2025 Annu	2025 Annual Plan		
(Second Draft)			
Compared	to 2025		
Annual Plan (First			
Draft)			
\$0.03	1%		
\$0.00	0%		
-\$0.18	-3%		
\$0.00	0%		
\$0.08	1%		
-\$0.02	0%		
-\$6.83	-28%		
-\$5.99	-19%		
-\$0.04	-1%		
\$0.05	0%		
-\$0.01	0%		
-\$0.06	-1%		
\$0.41	5%		
-\$0.02	0%		
-\$0.53	-3%		
-\$0.06	0%		

Residential Lifetime Savings

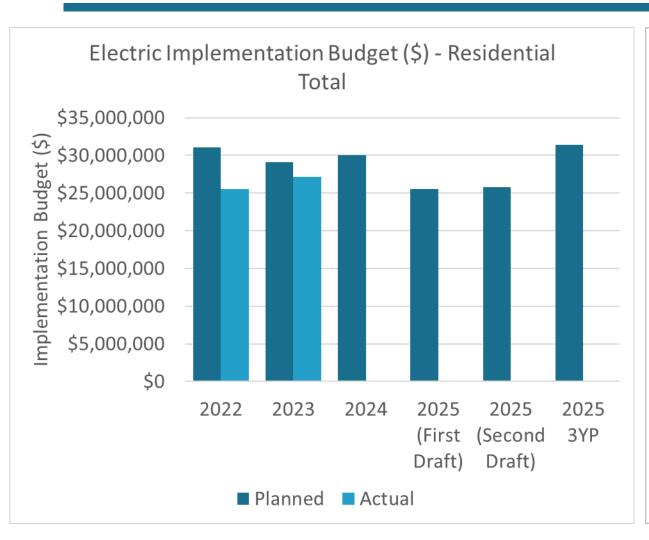


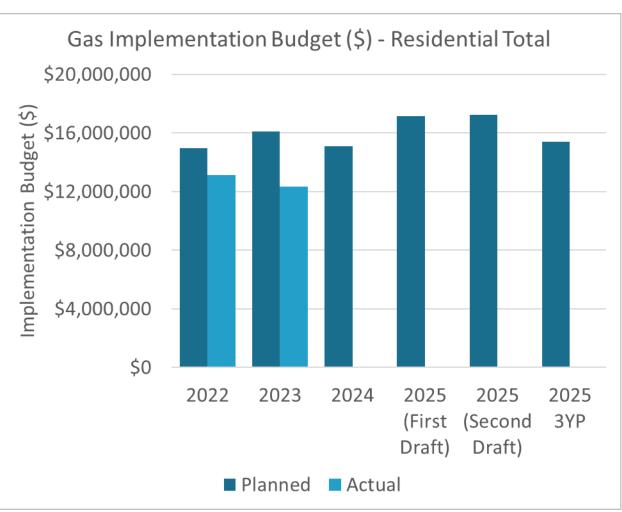




Residential Implementation Budget

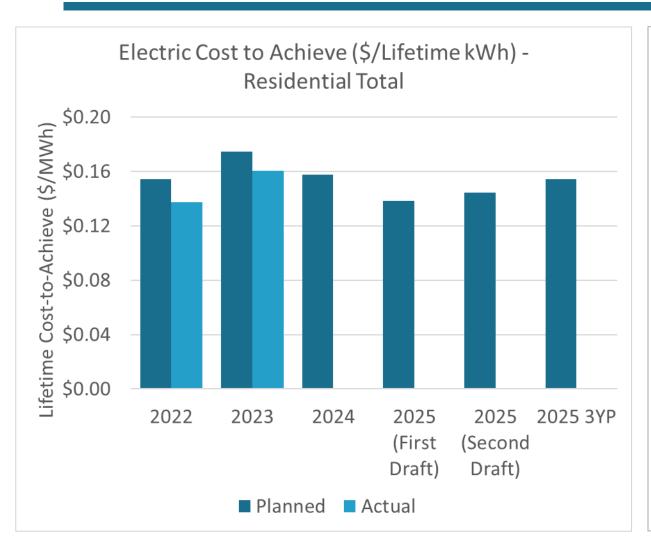


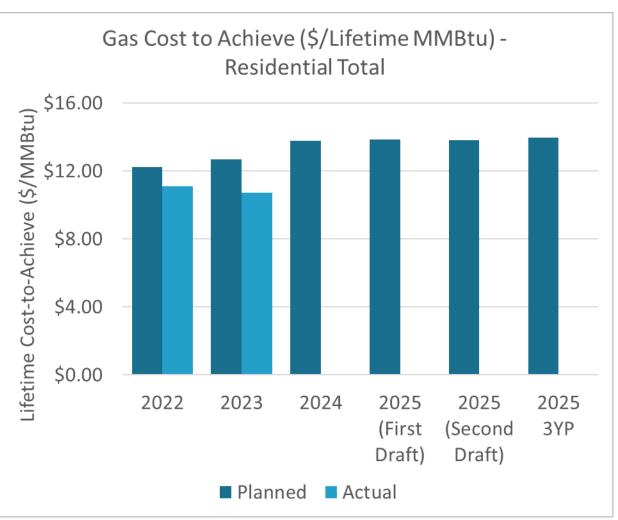




Residential Lifetime Cost-to-Achieve

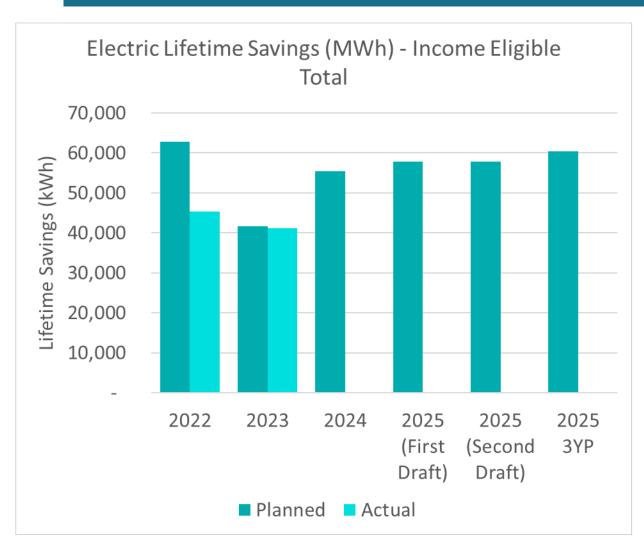


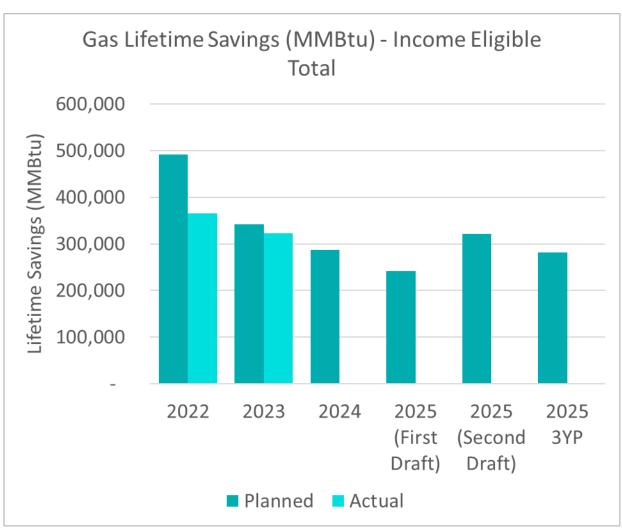




Income Eligible Lifetime Savings

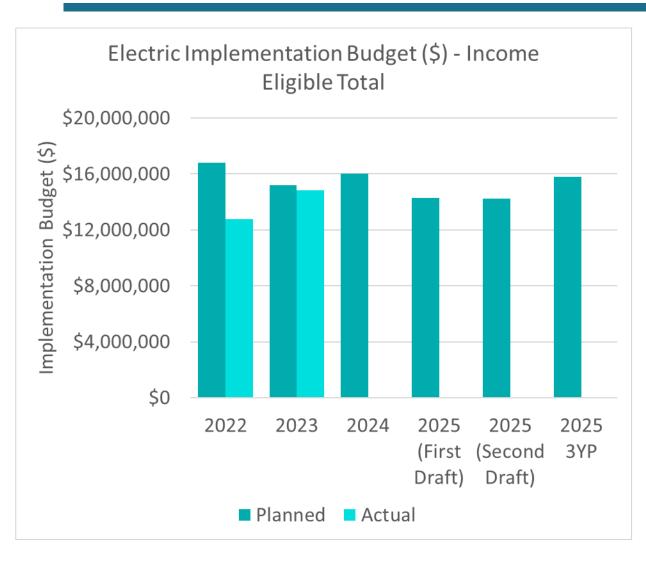


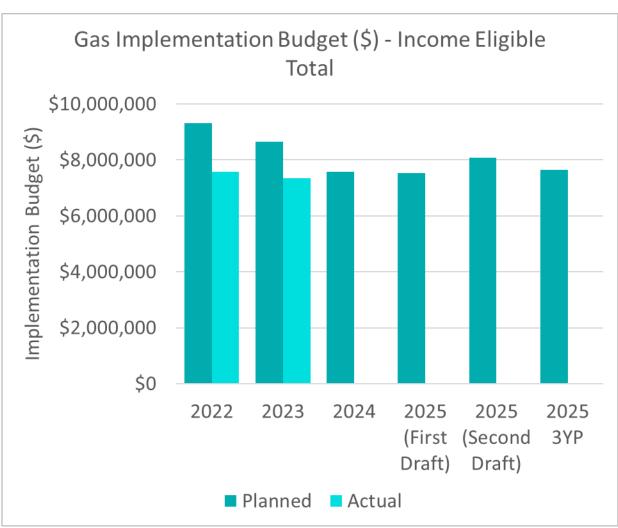




Income Eligible Implementation Budget



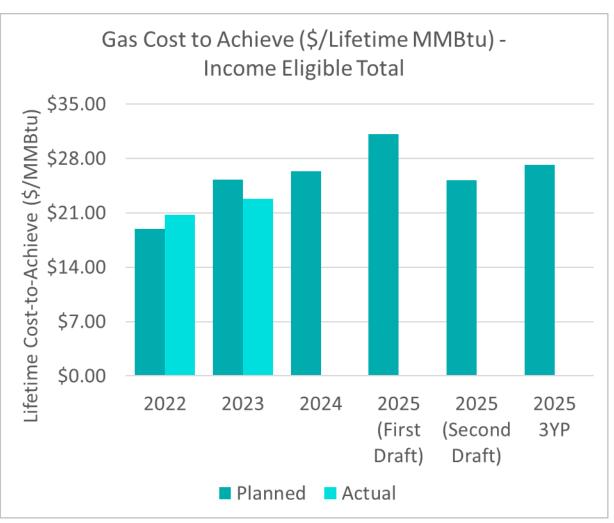




Income Eligible Lifetime Cost-to-Achieve

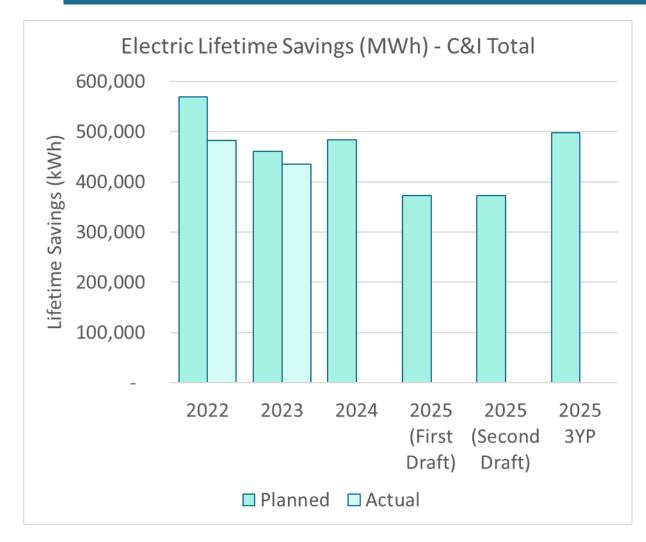


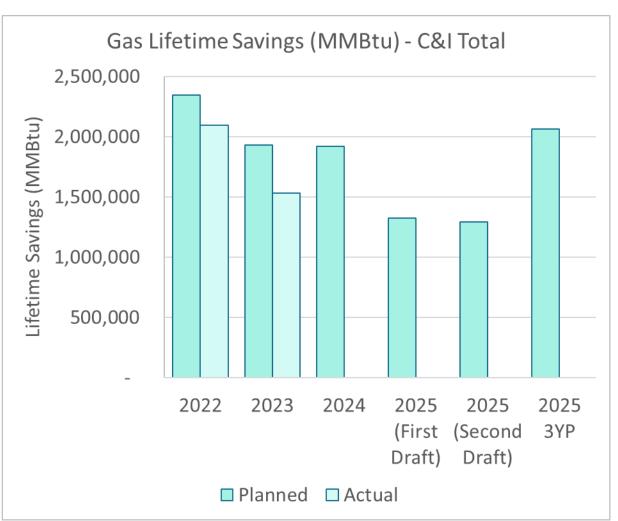




C&I Lifetime Savings

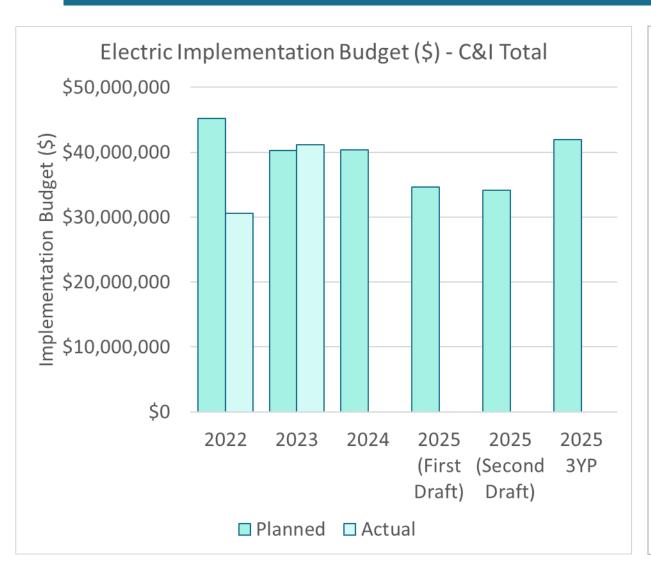


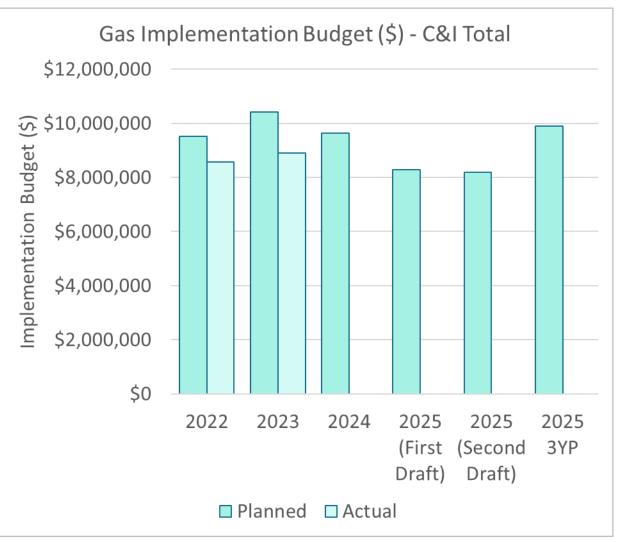




C&I Implementation Budget

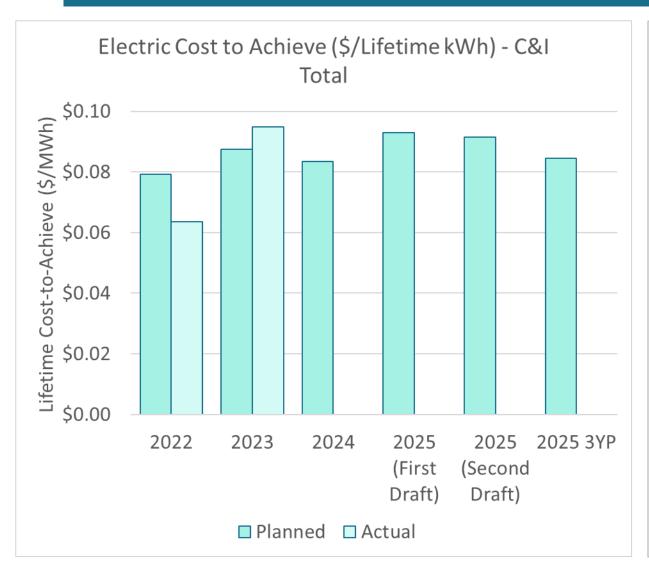


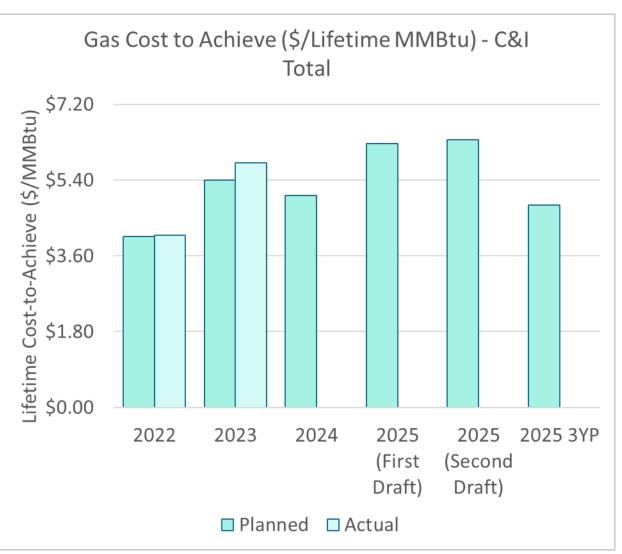




C&I Lifetime Cost-to-Achieve



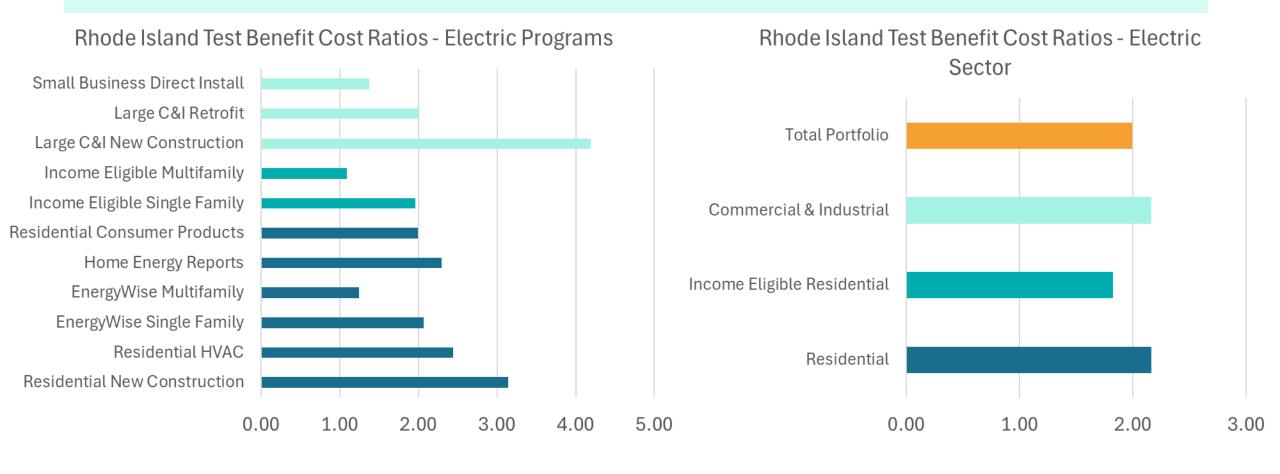




Cost-Effectiveness – Electric Portfolio



Electric portfolio, each sector, and all programs are cost-effective



Cost-Effectiveness – Gas Portfolio



Gas portfolio, each sector, and all programs are cost-effective

