



2024 Program Implementation Update

Consultant Team & Rhode Island Energy Presentation

Date: November 21, 2024

Outline



Portfolio Performance

Commercial & Industrial (C&I) Sector Highlights

Residential & Income Eligible Sector Highlights

Council Discussion

Savings Estimation Approach



RI Energy (RIE) has been transitioning to a new data tracking and reporting platform during the past 6 months

RIE shared preliminary program-level spending through Q3 2024 but is still unable to develop program savings reports

The C-Team applied program-level spending to the planned 2024 cost-to-achieve to **estimate savings** through Q3 2024

 Cost-to-achieve represents the cost per unit of lifetime electric or gas energy savings (\$/Lifetime kWh or \$/Lifetime MMBtu)



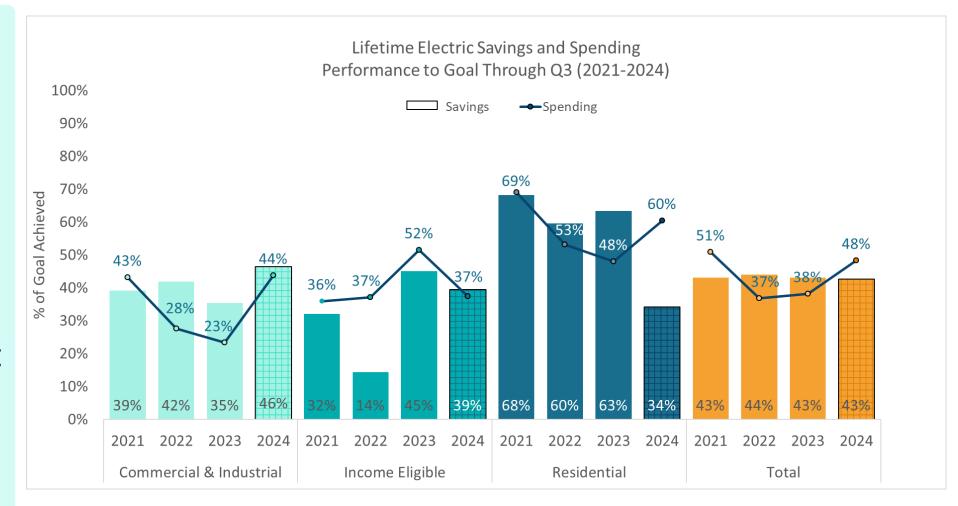
Portfolio Performance

Overview of Electric and Gas Portfolio

Electric Performance



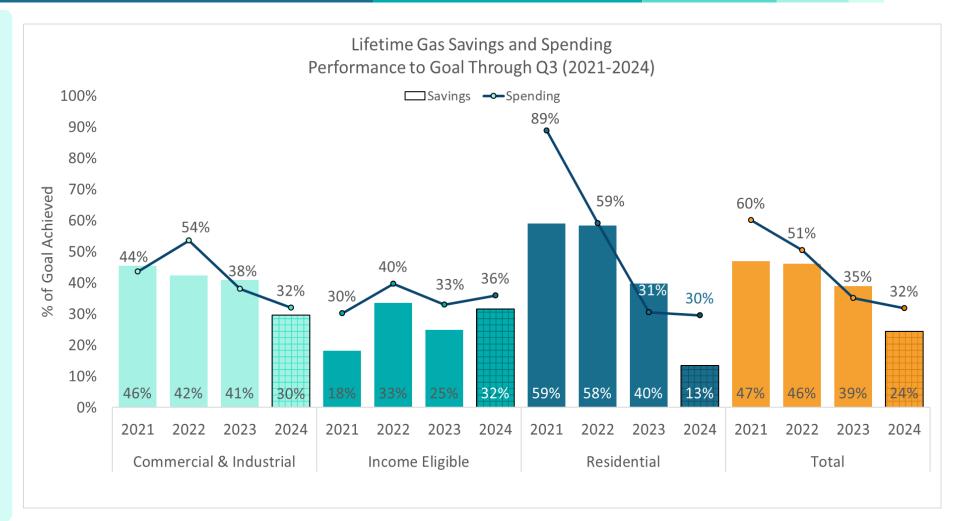
Estimated electric portfolio performance through Q3 is comparable to prior years but behind estimated pace required to meet lifetime savings goal.



Gas Performance



Estimated gas portfolio performance is lower than prior years and behind estimated pace required to meet lifetime savings and spending goals.





Commercial & Industrial (C&I) Sector Highlights

Commercial & Industrial Performance

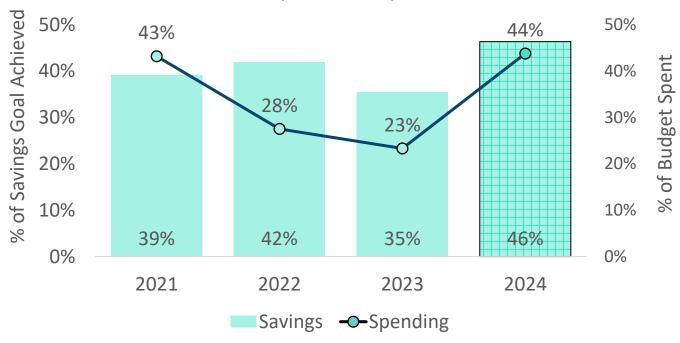
Electric C&I Performance



RIE Highlights & Key Drivers

- Retrofit program forecasting close to Year End savings goal
 - Accounts for 50% of sector target
- Small Business program forecasting close to Year End savings goal
- New Construction pipeline: 206 projects representing more than 10,000,000 sq. ft.
- **Gap closers:** enhanced incentives, building analytics program, customer webinars

Commercial & Industrial Sector Total - Lifetime Electric Savings and Spending Performance to Goal Through Q3 (2021-2024)



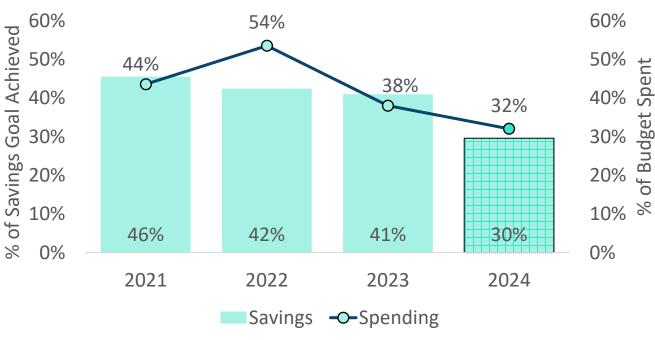
Gas C&I Performance



RIE Highlights & Key Drivers

- Gas performance forecasting lower than electric, but still showing strong savings
 - Expect savings increases as projects are updated in new tracking system
- Gap closers: Summer Steam Trap Initiative,
 Heat Exchanger Initiative
- RIE Strategic Energy Management Program ("SEMP") wins ACEEE's Leaders of the Pack Award
- Small Business program raising awareness among MWBEs







Residential & Income Eligible Sector Highlights

Income Eligible Performance

Electric Income Eligible Performance



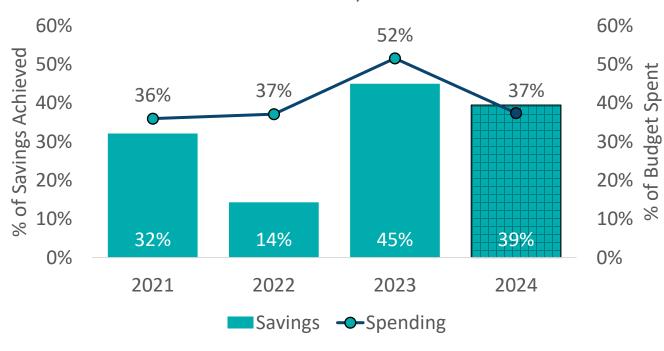
RIE Highlights & Key Drivers

Single Family:

- Forecasting to meet or exceed spending goal based on invoices from CAPs
- Observed uptick in demand for heat pumps over the summer
- Appliance program re-vamp successful

Multifamily:

 Continued focus on outreach tactics: housing authorities and lead vendor marketing Income Eligible Sector Total - Lifetime Electric Savings and Spending Performance to Goal Through Q3 (2021-2024)



Gas Income Eligible Performance

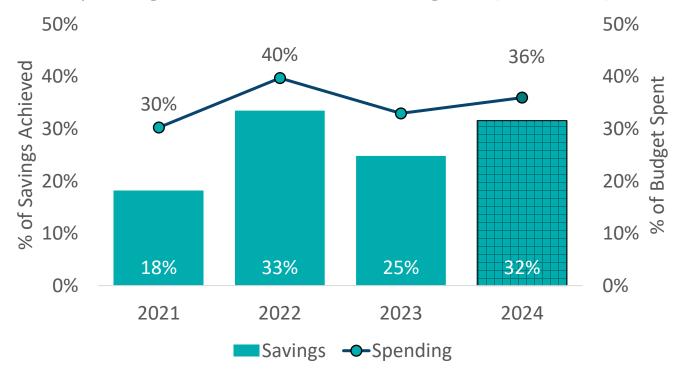


RIE Highlights & Key Drivers

- Single Family performance following similar trajectory to Electric
- Multifamily forecasted to exceed savings/ spend goal due to housing authority projects
- Olneyville Resilience Hub Block Party:



Income Eligible Sector Total - Lifetime Gas Savings and Spending Performance to Goal Through Q3 (2021-2024)





Residential & Income Eligible Sector Highlights

Residential Performance

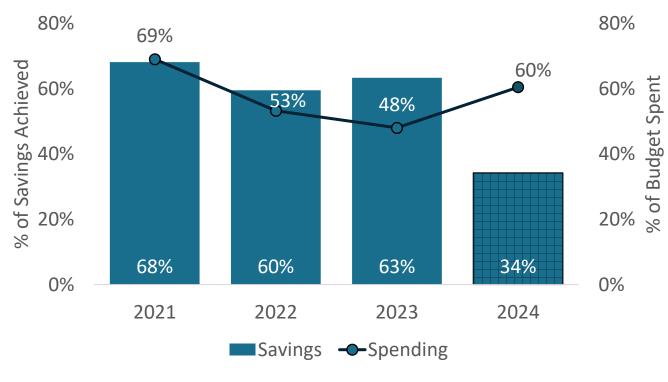
Electric Residential Performance



RIE Highlights & Key Drivers

- EnergyWise Single Family program expected to meet or exceed goal
 - Strong conversion rates driven by customer incentives and skilled workforce
- New Construction seeing a 50% Year over Year increase in completed units compared to 2023
 - Many Multifamily affordable housing projects
- HVAC program expected to come close to savings goal by end of year
 - Launched several campaigns over summer to promote installation of heat pumps

Residential Sector Total - Lifetime Electric Savings and Spending Performance to Goal Through Q3 (2021-2024)



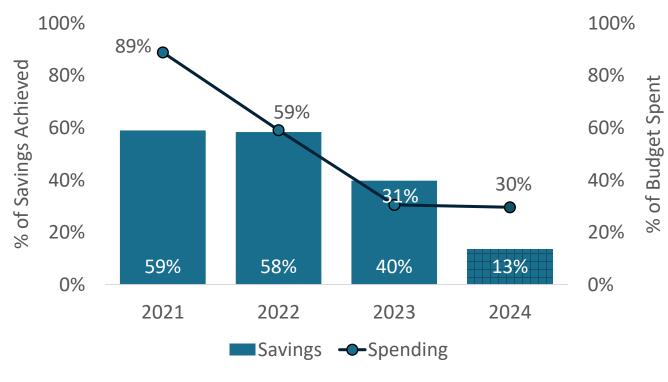
Gas Residential Performance



RIE Highlights & Key Drivers

- HVAC and EnergyWise Single Family programs forecasting at or close to Year End savings and spend target
 - Account for 76% of savings and 83% of spend targets
- Landlord outreach and listening sessions continue with success
 - Strong turnout and resulting audit requests
 - Expanding to new communities
- New Construction program wins ACEEE's Exemplary Program Award

Residential Sector Total - Lifetime Gas Savings and Spending Performance to Goal Through Q3 (2021-2024)





16

Council Discussion

Portfolio Performance C&I Sector Highlights Residential & IE Sector Highlights Council Discussion

Council Member Discussion





- Are there programs that the Company is not expecting to meet its goal for?
- Do you have any questions about program results that weren't covered today?
- How do the highlights and key drivers of performance impact the outlook on achieving year-end goals?
- Do you have any questions for the C-Team or Rhode Island Energy?



Appendix

Electric Program Performance Estimates



Program	2024 Plan Budget	Year-to-Date Spending	Actual Spending to Goal (%)	Estimated Performance Required to Meet Goal (through September)	% Delta (Actual Spend vs. Target)
Income Eligible Multifamily	\$3,784,185	\$827,638	22%	\$761,338	9%
Single Family - Income Eligible Services	\$12,237,377	\$5,161,126	42%	\$7,310,390	-29%
Income Eligible Sector Total	\$16,021,562	\$5,988,764	37%	\$8,071,728	-26%
ENERGY STAR® HVAC	\$6,570,675	\$2,269,878	35%	\$3,261,438	-30%
Residential New Construction	\$1,312,726	\$633,334	48%	\$1,106,515	-43%
EnergyWise	\$16,277,667	\$12,413,388	76%	\$9,143,433	36%
EnergyWise Multifamily	\$1,291,899	\$272,671	21%	\$724,471	-62%
Home Energy Reports	\$2,123,264	\$1,540,016	73%	\$1,573,016	-2%
Residential Consumer Products	\$1,987,425	\$739,464	37%	\$1,593,898	-54%
Residential Sector Total	\$29,563,656	\$17,868,751	60%	\$17,402,771	3%
Large Commercial New Construction	\$9,227,173	\$2,388,413	26%	\$4,443,316	-46%
Large Commercial Retrofit	\$22,797,857	\$13,070,058	57 %	\$9,127,650	43%
Small Business Direct Install	\$8,199,932	\$2,145,492	26%	\$4,086,260	-47%
C&I Sector Total	\$40,224,962	\$17,603,963	<mark>4</mark> 4%	\$17,657,226	0%
Electric Portfolio Total	\$85,810,181	\$41,461,479	<mark>48</mark> %	\$43,131,725	-4%

Electric Program Performance Estimates



Program	2024 Plan Lifetime Savings (MWh)	Estimated Year- to-Date Lifetime Savings	Estimated Lifetime Savings to Goal (%)	Estimated Performance Required to Meet Goal (through September)	% Delta (Estimated Savings vs. Target)
Income Eligible Multifamily	18,518	4,594	25%	2,052	124%
Single Family - Income Eligible Services	36,840	16,055	<mark>4</mark> 4%	20,697	-22%
Income Eligible Sector Total	55,358	21,841	39%	22,750	-4%
ENERGY STAR® HVAC	112,749	47,919	43%	74,283	-35%
Residential New Construction	15,904	6,327	40%	10,073	-37%
EnergyWise	14,991	11,940	80%	8,664	38%
EnergyWise Multifamily	8,122	1,651	20%	3,523	-53%
Home Energy Reports	23,359	16,764	72%	19,653	-15%
Residential Consumer Products	15,323	4,552	30%	9,518	-52%
Residential Sector Total	190,448	65,167	34%	125,715	-48%
Large Commercial New Construction	181,356	52,381	29%	96,902	-46%
Large Commercial Retrofit	242,515	142,932	59 %	102,253	40%
Small Business Direct Install	59,873	17,009	28%	35,517	-52%
C&I Sector Total	483,744	224,114	<mark>4</mark> 6%	234,672	-4%
Electric Portfolio Total	729,550	311,123	<mark>4</mark> 3%	383,137	-19%

Gas Program Performance Estimates



Program	2024 Plan Budget	Year-to-Date Spending	Actual Spending to Goal (%)	Estimated Performance Required to Meet Goal (through September)	% Delta (Actual Spend vs. Target)
Income Eligible Multifamily	\$3,076,512	\$566,746	18%	\$2,106,750	-73%
Single Family - Income Eligible Services	\$4,509,419	\$2,161,781	48%	\$3,557,075	-39%
Income Eligible Sector Total	\$7,585,931	\$2,728,527	36%	\$5,663,825	-52%
ENERGY STAR® HVAC	\$1,516,099	\$801,653	53%	\$2,191,532	-63%
Residential New Construction	\$579,851	\$381,094	66%	\$390,011	-2%
EnergyWise	\$11,084,326	\$2,804,664	25%	\$5,634,820	-50%
EnergyWise Multifamily	\$1,439,695	\$184,323	13%	\$759,243	-76%
Home Energy Reports	\$354,901	\$259,536	73%	\$297,740	-13%
Residential Sector Total	\$14,974,873	\$4,431,270	30%	\$9,273,346	-52%
Large Commercial New Construction	\$2,236,375	\$785,840	35%	\$1,834,419	-57%
Large Commercial Retrofit	\$4,476,530	\$1,006,986	22%	\$2,730,781	-63%
Small Business Direct Install	\$757,343	\$399,841	53 [%]	\$348,323	15%
Commercial & Industrial Multifamily	\$879,821	\$480,312	<mark>55</mark> %	\$359,619	34%
C&I Sector Total	\$8,350,068	\$2,672,979	32%	\$5,273,142	-49%
Gas Portfolio Total	\$30,910,872	\$9,832,775	32%	\$20,210,313	-51%

Year-to-Date estimate is below estimated performance required to meet goal
Year-to-Date estimate exceeds estimated performance required to meet goal

Gas Program Performance Estimates



Program	2024 Plan Lifetime Savings (MMBtu)	Estimated Year-to-Date Lifetime Savings	Estimated Lifetime Savings to Goal (%)	Estimated Performance Required to Meet Goal (through September)	% Delta (Estimated Savings vs. Target)
Income Eligible Multifamily	166,156	29,286	18%	25,737	14%
Single Family - Income Eligible Services	121,326	48,311	40%	77,696	-38%
Income Eligible Sector Total	287,482	90,741	32%	103,433	-12%
ENERGY STAR® HVAC	219,298	49,012	22%	125,683	-61%
Residential New Construction	73,327	44,962	61%	36,929	22%
EnergyWise	613,643	174,318	28%	348,641	-50%
EnergyWise Multifamily	104,240	12,935	12%	37,113	-65%
Home Energy Reports	85,663	61,671	72%	68,550	-10%
Residential Sector Total	1,096,171	147,368	13%	616,916	-76%
Large Commercial New Construction	657,560	183,328	28%	397,106	-54%
Large Commercial Retrofit	1,075,167	233,356	22%	514,941	-55%
Small Business Direct Install	118,655	68,775	58%	51,974	32%
Commercial & Industrial Multifamily	65,609	35,358	<mark>54</mark> %	22,039	60%
C&I Sector Total	1,916,991	566,864	30%	986,059	-43%
Gas Portfolio Total	3,300,644	804,973	24%	1,706,408	-53%